Municipality of Dutton Dunwich 2024 OPERATING BUDGET



### Presentation Overview

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We will begin by acknowledging that the land on which we gather is the territory of First Nations people who have longstanding relationships to the land, water and region of Southwestern Ontario. We also acknowledge the local lower Thames River watershed communities of this area which include Chippewa's of the Thames First Nation, Oneida Nation of the Thames, Munsee Delaware Nation and Delaware Nation of Moraviantown. We value the significant historical and contemporary contributions of local and regional First Nations and all of the Original peoples of Turtle Island (North America). We are thankful for the opportunity to live, learn and share with mutual respect and appreciation.











# A MESSAGE FROM THE MAYOR

I am pleased to present the 2024 draft operating budget for the Municipality of Dutton Dunwich. I would like to thank the commitment of staff and my fellow Council members for their hard work and tough decisions to bring this budget forward.

The 2024 budget reflects a strong, ongoing commitment by this Council to maintain and improve the level of services Dutton Dunwich residents and businesses rely on, while at the same time respecting the taxpayer, many of whom are struggling in these difficult and challenging economic times. The dramatic increase in material, labour and supply costs has had a huge impact on the municipality's finances, just as I am sure it has impacted your own family and business and I want to assure residents that we will continue to be prudent with your tax dollars, making every dollar count.

Municipalities are being tasked with taking on new and increasing responsibilities and expenditures. Growth happens, whether we want it or not, which will require significant investment in municipal infrastructure. The only question then becomes, what steps will we take today to ensure we manage growth rather than growth managing us. This budget continues our commitment to forward thinking and defining a clear vision of what type of municipality we want to be.

We are also facing the day-to-day responsibilities associated with complex healthcare and social challenges like homelessness and addiction. It is not sustainable. Municipalities need the provincial and federal governments to come to the table and bring stability and sustainability to municipal finances.



# Dutton Dunwich Council

Dutton Dunwich is governed by a Mayor, Deputy Mayor and three elected officials representing two wards.

Together, they are responsible for developing a vision for the community. Council supports the Municipality by establishing polices that affect the overall operation of the community while ensuring the public and Municipality's well-being and interests are maintained.

To ensure these polices are adhered to and the entire Municipality receives equitable service Council appoints a Chief Administrative Officer who is directly responsible for the Municipality's administration.



# STRATEGIC PLAN

The Municipality of Dutton Dunwich continues to work to develop the Municipality through responsible management and long-range planning, while maintaining regard for urban, agricultural, tourism, and recreation, with a vision for economic stability.

In 2023, the Municipality of Dutton Dunwich approved the 2023-2026 Strategic Plan, with the following strategic priorities.

- To create a strong foundation for the Municipality's future through fiscal responsibility
- To foster, support, enhance and promote business and business investment
- To ensure our infrastructure fully serves our growing community needs
- To promote a community known for "Getting it Done" in which people are fully engaged, and want to Live, Shop and Relax



# A MESSAGE FROM THE CAO/TREASURER

A budget is not just a financial document. It is a guide to help move our community in the right direction.

Our 2024 budget represents the reality of where Dutton Dunwich is now and enables Council to implement a vision that focuses on achieving longer term plans. Through discussions with Council, staff and residents, it is clear that we want to build a community the reflects the ideals of those who call Dutton Dunwich home.

As part of Council's strategic plan, we are committed to delivering excellent service by ensuring administration is connected to our community and government partners. The pandemic accelerated our use of technology, and we continue to increase ways residents can obtain public information, feedback and interaction.

All Ontario municipalities are faced with similar challenges of healthcare, social and housing issues being funded through property taxes, rather than through upper-level income taxes and consumption taxes (HST). We continue to urge the Federal and Provincial governments to revisit funding mechanisms in their review of property taxes and asset management plans, in order to provide relieve to Ontario property taxpayers.

Like anyone running a household, the costs of Dutton Dunwich operational expenses have increased, and this has required us to make choices about our priorities and how we achieve them. Our staff continue to look for efficiencies and innovation in their work. That effort and attitude are as important as anything else we do.

The Municipality has legislated responsibilities that must be fulfilled, much like a household that has "must pay" expenses such as their rent, mortgage and utilities. We must deal with the same economic factors that affect households, including higher interest rates, construction costs and price increases due to inflation.

Administration is presenting a draft 2024 budget with an 9.73% increase. The 2024 budget was developed trying to balance the economic challenges of our residents and our continued significant infrastructure deficits and the impact of community growth on our existing infrastructure.



# Dutton Dunwich at a Glance

Located in Southwestern Ontario in the County of Elgin. Dutton Dunwich is lower tier municipality situated between Southwold and West Elgin along the 401 corridor and Lake Erie with a population of 4,152 (2021 census) and a land area of 294.28 km<sup>2</sup>

Dutton Dunwich was formed in 1998 through amalgamation of the Village of Dutton and former Township of Dunwich, it includes the Hamlets of Wallacetown, Duttona Beach and western parts of Iona and Iona Station.

The municipality employs: 26 Full Time & 6 Part time Employees, 11 summer students and 23 Volunteer Fire Fighters.



# MUNICIPAL SERVICES





## Reserves

Reserves		2022	2023	2023	2023	2024	2024	2024
	Closing	Transfers	Transfers	Closing	Trfs	Trfs	Estimated	
		Balance	In	Out	Balance	In	Out	<b>Closing Balance</b>
Working Capital		231,779.43	-	-33,467.25	198,312.18	50,000.00	(85,000.00)	163,312.18
Fire		2,184.62	-	0.00	2,184.62			2,184.62
Road		293,908.16		-101,018.30	192,889.86		0.00	192,889.86
Sewer		552,130.80	197,632.56	-36,566.90	713,196.46	196,551.00	(300,000.00)	609,747.46
Water		62,401.50	219,415.06	-139,058.73	142,757.83	207,816.00	(565,000.00)	- 214,426.17
Landfill		10,000.00			10,000.00			10,000.00
Recreation		29,514.18	-	-7,767.75	21,746.43			21,746.43
Parkland		13,250.00	9,800.00		23,050.00			23,050.00
Tri County		180,608.21			180,608.21			180,608.21
Tree Planting		5,130.00			5,130.00			5,130.00
Election		6,548.24		0.00	6,548.24	5,000.00		11,548.24
Trans Canada Trail		4,871.02	-	-3,183.35	1,687.67			1,687.67
SD Hall		1,983.00			1,983.00			1,983.00
Contingency		58,192.26	30,000.00	-17,387.93	70,804.33			70,804.33
Military Heros		733.35	4,491.60		5,224.95			5,224.95
Buttemilk Bog		91.00			91.00			91.00
Community Garden		2,761.95	100.00	-1,010.20	1,851.75			1,851.75
CIP Reserve		-	18,266.88		18,266.88			18,266.88
		1,456,087.72	479,706.10	- 339,460.41	1,596,333.41	459,367.00	(950,000.00)	1,087,433.53
		-						
Fund		-						
Building		123,258.19		66,731.00	56,527.19	-	(33,794.00)	22,733.19
Medical Centre		68,662.38	_		68,662.38	-		68,662.38
Recreation		68,662.38	-		68,662.38	-	(50,000.00)	18,662.38
Fire Department		68,662.38	_	61,773.07	6,889.31	-	0.00	6,889.31
		329,245.33	-	- 128,504.07	200,741.26	-	- 83,794.00	116,947.26
		-						
Consolidated Water Bo	oards	386,424.00	-		386,424.00			386,424.00
Total Consolidated Re	serves	2,171,757.05	479,706.10	467,964.48	2,183,498.67	459,367.00	(1,033,794.00)	1,590,804.79

#### Debt



#### Total Debt January 1, 2024

Water	\$	937,882
Wastewater	\$	252,816
Administration	\$	48,009
Medical Building	\$	50,785
Fire	\$	10,462
Library	\$	23,029
Roads	\$1	L,641,846
Streetlights	\$	55,043
Recreation	\$	243,929
Theater	\$	4,770
	\$ 3	8 268 571

\$3,268,571

# 2024 BUDGET OVERVIEW



The Municipal Act, 2001, section 290 (1) requires municipalities to prepare and adopt a budget including estimates of all sums required during the year for the purposes of the municipality. Municipalities must adopt a balanced budget.



The operating budget provides the necessary resources to deliver programs and services to meet the needs of our growing community and accommodate for inflationary pressures.



Please note that all reserves and reserve fund balances are estimates and subject to change with final year end adjustments

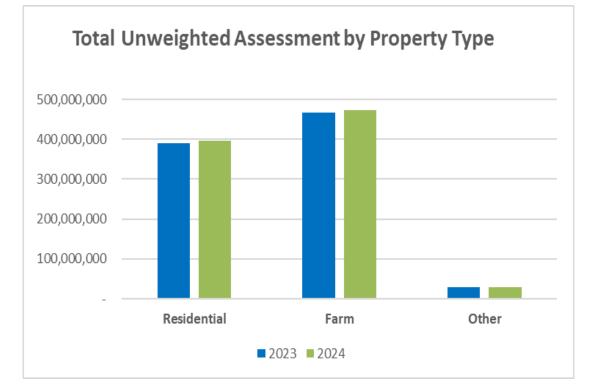


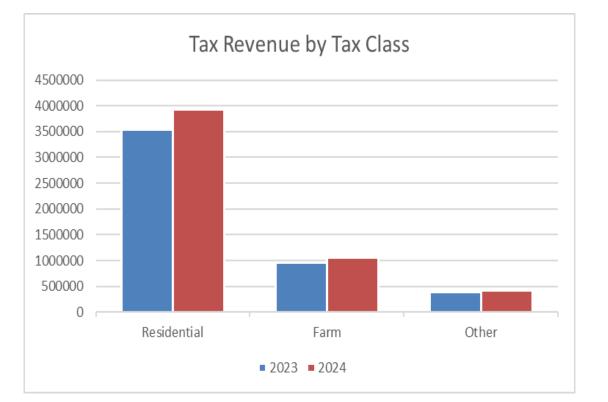
The Municipality is governed by provincial legislation, including but not limited to the Municipal Act and the Provincial Policy Statement. The 2024 budget is created by these regulations, as well as the following documents and regulations:

- Asset Management Plan
- Strategic Plan
- Official Plan
- Planning Act
- Building Code Act
- Drainage Act
- Bridge & Culvert Study Inspections
- Highway Traffic Act
- Ontario Standard for Roads and Public Works (minimum maintenance standards)
- Canadian Labour Standards (hours of work)
- Occupational Health & Safety Act
- Accessibility for Ontarians with Disabilities Act
- Ministry of the Environment, Conservation & Parks
- Ministry of Natural Resources & Forestry
- Office of the Fire Marshall

# Assessment Comparison

	2023	2024		Assessment
			CHANGE IN	Change
	ASSESSMENT	ASSESSMENT	ASSESSMENT	%
TOTAL ASSESSMENT	887,199,502	897,872,902	10,673,400	1.20%
WEIGHTED ASSESSMENT	546,166,327	552,247,536	6,081,209	1.11%





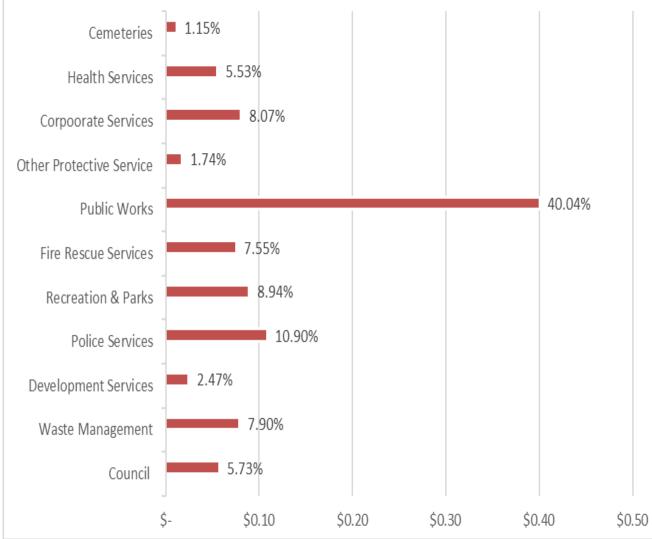
#### PROPERTY TAX LEVY

The 2024 tax levy of Dutton Dunwich is \$5,412,124 which results in a 9.73%

The 2024 tax levy will have the below impact on the median current value assessments (CVA). These figures are obtained from the Ontario Property Tax Analysis (OPTA) website

Class	2024	2023		
	Average CVA	Taxes	9.73%	Tax Implication
			Rate Increase	For Average Property
Residential	217,000	\$1,938.06	\$2,126.64	\$188.57
Farmland	658,500	\$445.75	\$489.13	\$43.37

#### Allotment Property Tax Levy



# **BUDGET SUMMARY** Total Levy

	ACTU	JALS	BUDGET
Department	<u>2022</u>	<u>2023</u>	<u>2022</u> <u>2023</u> <u>2024</u>
		Unaudited	
Council	119,715	163,166	115,406 129,880 310,158
Taxation	(4,729,318)	(4,902,704)	(4,754,485) (4,932,907) (5,467,124
Administration	93,568	70,603	551,421 385,587 489,926
Service Ontario	20,095	9,270	(9,471) 6,913 1,808
Fire	226,153	285,540	467,006 365,651 408,632
Policing	568,889	605,456	572,310 579,084 589,672
Conservation Authority	56,263	58,657	55,738 58,265 61,711
Emergency Services	14,856	9,974	19,500 17,765 20,265
Building	-	-	
Animal Control	(9,921)	(9)	(4,450) (4,250) 125
By-law Enforcement	1,320	10,663	9,000 12,000 12,000
Public Works	1,390,917	1,874,466	1,833,202 2,019,095 2,132,049
Streetlights	32,667	33,768	34,796 32,432 34,782
Waste Management	622,549	421,472	386,315 333,254 427,289
Medical Centre	213,016	253,077	156,261 270,850 299,298
Cemeteries	61,180	50,032	14,131 63,959 62,076
<b>Recreation &amp; Facilities</b>	448,309	449,593	416,963 529,576 483,635
Planning	57,795	49,529	36,554 52,134 50,697
Economic Development	5,591	25,000	12,193 25,000 20,000
Hertiage	1,321	2,523	2,300 1,475 1,175
Municipal Drains	38,616	60,536	85,310 54,237 61,826
Capital	1,239,613	656,595	<u> </u>
	473,194	187,207	
**Unfunded Capital	\$-	\$ 162,808	

# **BUDGET SUMMARY**

#### Revenues

	ACTI	JALS	BUDGET		
Department	2022	2023	<u>2022</u> <u>2023</u>	<u>2024</u>	
Council	\$ -	\$ -	\$ - \$ -		
Taxation	\$4,809,011	\$4,877,902	\$4,754,484 \$4,972,907	\$5,412,124	
Administration	\$ 858,806	\$1,018,823	\$ 568,600 \$ 618,900	\$ 632,000	
Service Ontario	\$ 47,478	\$ 48,715	\$ 75,200 \$ 49,750	\$ 48,500	
Fire	\$ 204,860	\$ 169,890	\$ 5,000 \$ 42,200	\$ 50,200	
Policing	\$ 22,492	\$ 14,157	\$ 28,000 \$ 28,000	\$ 14,500	
Conservation Authority	\$ 2,570	\$ 6,140	\$ 17,000 \$ 6,000	\$ 6,000	
Emergency Services	\$ -		\$ - \$ -		
Building	\$ 257,526	\$ 109,399	\$ 274,552 \$ 170,000	\$ 145,000	
Animal Control	\$ 17,035	\$ 16,525	\$ 18,500 \$ 17,000	\$ 17,000	
By-law Enforcement	\$ -		\$ - \$ -		
Public Works	\$1,178,744	\$1,056,587	\$ 503,914 \$ 531,600	\$ 550,721	
Streetlights	\$ -		\$ - \$ -		
Waste Management	\$ 117,846	\$ 79,611	\$ 93,029 \$ 112,400	\$ 80,700	
Medical Centre	\$ 142,145	\$ 154,969	\$ 168,500 \$ 150,500	\$ 160,738	
Cemeteries	\$ 9,134	\$ 17,041	\$ 12,500 \$ 8,700	\$ 17,000	
<b>Recreation &amp; Facilities</b>	\$ 250,046	\$ 220,100	\$ 139,250 \$ 160,500	\$ 173,590	
Planning	\$ 10,300	\$ 32,715	\$ 45,000 \$ 30,000	\$ 32,500	
Economic Development	\$ 5,421	\$ -	\$ 5,057 \$ -	\$-	
Hertiage	\$ -		\$ - \$ -	\$-	
Municipal Drains	\$ 12,747	\$ 33,327	<u>\$ 41,000</u> <u>\$ 29,366</u>	\$ 33,327	
	\$7,946,161	\$7,855,901	\$6,749,586 \$6,927,823	\$7,373,900	
**Acutal Revenues inclu	de transfer fro	om reserves			

# **BUDGET SUMMARY** Expenditures

	ACTUALS		BUDGET		
Department	2022	2023	2022	2023	2024
Council	\$ 119,715	\$ 163,160	\$ 115,406	\$ 129,880	\$ 310,158
Taxation	\$ 79,693	\$ 87,932	\$ -	\$ 40,000	\$ 40,000
Administration	\$ 952,374	\$ 1,089,425	\$1,120,021	\$1,004,487	\$1,121,926
Service Ontario	\$ 67,574	\$ 57,985	\$ 65,729	\$ 56,663	\$ 50,308
Fire	\$ 431,014	\$ 455,430	\$ 472,006	\$ 407,851	\$ 458,832
Policing	\$ 591,381	\$ 619,613	\$ 600,310	\$ 607,084	\$ 604,172
Conservation Authority	\$ 58,832	\$ 64,797	\$ 72,738	\$ 64,265	\$ 67,711
Emergency Services	\$ 14,856	\$ 9,974	\$ 19,500	\$ 17,765	\$ 20,265
Building	\$ 257,526	\$ 109,399	\$ 274,552	\$ 170,000	\$ 145,000
Animal Control	\$ 7,114	\$ 16,516	\$ 14,050	\$ 12,750	\$ 17,125
By-law Enforcement	\$ 1,320	\$ 10,663	\$ 9,000	\$ 12,000	\$ 12,000
Public Works	\$2,569,661	\$2,725,879	\$2,337,116	\$2,550,755	\$2,682,770
Streetlights	\$ 32,667	\$ 33,768	\$ 34,796	\$ 32,432	\$ 34,782
Waste Management	\$ 740,396	\$ 501,082	\$ 479,344	\$ 445,654	\$ 507,989
Medical Centre	\$ 355,161	\$ 408,046	\$ 324,761	\$ 421,350	\$ 460,036
Cemeteries	\$ 70,313	\$ 67,073	\$ 26,631	\$ 72,659	\$ 79,076
<b>Recreation &amp; Facilities</b>	\$ 698,355	\$ 669,626	\$ 556,213	\$ 690,076	\$ 652,222
Planning	\$ 68,095	\$ 82,244	\$ 81,554	\$ 82,134	\$ 83,197
Economic Development	\$ 11,012	\$ 25,000	\$ 17,250	\$ 25,000	\$ 20,000
Hertiage	\$ 1,321	\$ 2,523	\$ 2,300	\$ 1,475	\$ 1,175
Municipal Drains	\$ 51,363	\$ 90,976	\$ 126,310	\$ 83,603	\$ 95,153
Capital	<u>\$1,239,613</u>	<u>\$ 656,595</u>	\$ -	\$ -	\$ -
	\$8,419,356	\$7,855,901	\$6,749,586	\$6,927,823	\$7,373,900
<b>**Acutal Expenses inclu</b>	de tranfer to r	eserves			

## RECOMMENDATION

THAT Council approve the 2024 Operational Budget has presented AND THAT Council approve tax revenue in the amount of \$5,412,124

# BUDGET 2024